
Section 7.0 Project Management and Organization

7.1 Project Management Execution

7.1.1 Project Management Team (Typical)

The Contractor will assemble a well qualified and experienced team of individuals who have worked together on many previous projects.

The team will be comprised of:

- Project Manager
- Administration Manager
- Project Technical Consultants
- Construction Manager
- Purchasing / Expediter
- Scheduling
- QA/QC
- Project Engineering Manager
- Site Erection
- Commissioning / Start up Managers
 - Mechanical
 - Electrical
- Mechanical Construction Superintendent
- Electrical Construction Superintendent
- Training

The team as outlined above has worked together on many gas turbine generator power plants within the US as well as internationally. They have successfully completed a number of “Fast Track” projects internationally.

7.1.2 Project Manuals

One of the first tasks to be initiated is the preparation of the project specific project manuals. These manuals are listed:

- Project Procedures
- Project Implementation
- Project Engineering Calculations
- Project Warranties
- QA/QC
- Safety
- Training
- Operation and Maintenance
- Commissioning, Start Up, and Turnover
- Project Performance Test

7.1.3 Project Schedule

Along with the commencement of preparation of the project manuals, the detailed project schedule will be started. This detailed schedule will be developed utilizing Microsoft Project. The project schedule will be a living document which will be continually updated by a full time assigned scheduler for the life of the project. The proposed project schedule is included in Section 8.0.

7.1.4 Project Engineering

Preliminary conceptual engineering has been developed during the proposal phase which consists of:

- General Arrangement Plot Plan
- Process Flow Diagram
- One Line Diagrams

The conceptual drawings listed above are immediately completed after project Notice to Proceed. This entails updating the various drawings based on final agreed upon items with the Owner and/or Owner's Engineer. The Process Flow Diagram is completed with the latest heat and material balance. The One Line Diagrams are further developed to reflect loads, breaker / fuse sizing, DL power, etc. The Control System Drawing is likewise further completed reflecting agreed upon HMI's, printers, Balance of Plant Equipment PLC's, etc.

The conceptual engineering is completed utilizing the project technical consultants (responsible for proposal preparation) and the detailed engineering team to guarantee a smooth hand over to the detailed engineering phase.

During the conceptual engineering phase, specifications are finalized for all engineered equipment to be purchased. On a "Fast Track" project most of the engineered equipment has been preliminarily specified with only final checks and agreed upon modifications made.

Detailed engineering will be completed utilizing the conceptual drawings previously described and with Owner approval. This detailed engineering will include: engineering protocol for drawings and specification.

As-built drawings will be completed upon completion of the installation phase of the project.

7.1.5 Owner Approval

It is proposed that three approval steps be in place for the engineering phase of the project. These steps would be 30%, 60%, and 90%. The Owner or Owner's Representative could travel to the Contractor or vice versa at the Owner's request.

7.1.6 Project Procurement

Major engineered equipment which has been specified during the proposal and configuration phases of the project are submitted on the agreed upon approval process and when approved will be purchased.

The Balance of Plant Equipment and materials (normally short delivery) will be itemized and listed during detailed engineering. A decision will be made as to who will furnish (Contractor or Subcontractor) based on job conditions, locations, etc.

7.1.7 Construction Phase On Site

The project management team will move to the site for the construction phase of the project. This phase is further described as follows:

1. Mobilization

A mobilization and construction lay down plan will have been prepared as part of the Project Implementation Manual. This would include setting up the normal required items.

- Construction offices
- Site utilities
- Secure and non-secure lay down areas
- Communications
- Project management housing, transportation, food, etc.
- Arrangements for major equipment rental
- Surveys, soil tests, etc.

2. Project Construction

Project construction will be carried out utilizing local subcontractors and materials where feasible. Contractor will furnish construction management and detailed supervision of all disciplines.

3. Commissioning and Turnover

Commissioning and Turnover Manuals will be prepared for each discrete system making up the power plant. An experienced and knowledgeable commissioning and turnover team will be assigned under the supervision of a well qualified start-up manager. This team will commission on a "priority system" basis the various systems to provide for plant start up. It is desired that plant operation and maintenance personnel be involved to provide valuable hands on experience.

4. Training

Operation and maintenance training will be conducted in two phases:

- General Electric LM 6000 GTG equipment classroom at the site subject to plant operator preference.
- On site balance of plant operation and maintenance.

Formal training manuals will be prepared with formal on site training to be conducted.

5. Plant and Performance Testing

Plant and performance test documents will be prepared and submitted for approval. The formal tests will be conducted on an agreed time with the necessary Owner's Representatives attending.